

# MES Garware College of Commerce, Pune, India (Autonomous)

Affiliated to Savitribai Phule Pune University, Pune

## AUTONOMY HANDBOOK

Choice Based Credit System - CBCS (2021 Pattern) With effect from Academic Year 2022-23

Degree Programme of Bachelor of Business Administration (BBA)

**Course Contents** 

Course Contents – BBA (Semester IV)

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Course Contents						
Course Code: B2-21/401	Subject / Course: Entrepreneurship and Start-up Management	Marks: 100 Credits: 3				
Course Objectives:						
1. To understan	d the concept and process of Entrepreneurship.					
2. To Acquire H	Entrepreneurial spirit and resourcefulness.					
3. To get acqua	inted with the concept of Small Business Management.					
	4. To understand the role and contribution of Entrepreneurs and Small Businesses in the growth and development of individual and the nation.					
Course Outcome:						
After completing the	e course, the student shall be able to					
CO1: Learn & u	nderstand the concept of Entrepreneur and process of En	ntrepreneurship.				
	d Environmental Scanning for identification of Business various tools and techniques of opportunity search and it	* *				

**CO3:** Understand the concept of MSME and its challenges

**CO4:** Understand key factors for success & failure

Unit	Unit Title	Contents	No. of Lectures
Ι	Entrepreneurial Perspective	<ol> <li>1.1 Concept of Entrepreneur, Manager, Intrapreneur</li> <li>1.2 Entrepreneur and Entrepreneurship, Meaning, Definition.</li> <li>1.3 Types of Entrepreneurs, Qualities and Functions of Entrepreneur.</li> <li>1.4 Factors influencing Entrepreneurship: Psychological, Social, Economical and Environmental factors.</li> <li>1.5 Role of Entrepreneur in growth and development of the small business.</li> </ol>	12

Unit	Unit Title	Contents	No. of Lectures
Π	Business Opportunity Identification	<ul> <li>2.1 Definition of business, industry &amp; commerce and their interrelationship in today's environment.</li> <li>2.2 Opportunity Search</li> <li>2.3 Tools and Techniques: Environmental scanning for business opportunity Identification.</li> <li>2.4 Opportunity Selection</li> <li>2.5 Objectives, Tools and Techniques of Market Survey</li> </ul>	12
III	Management of MSMEs and Sick Enterprises	<ul> <li>3.1 Meaning, Objectives and Functions of MSMEs, Contribution of MSME to the Economy, Challenges of MSMEs, Preventing Sickness in Enterprises – Specific Management Problems; Industrial Sickness in India – Symptoms, process and Rehabilitation of Sick Units.</li> <li>3.2 Financial Assistance for Small Enterprise: 3.2.1 Bank Loan 3.2.2 Angel Funding 3.2.3 Venture Funding 3.2.4 Self Employment Schemes of Government of Maharashtra.</li> <li>3.3 Other Schemes under MSME</li> </ul>	14
IV	New Edge Start-ups in India	<ul> <li>4.1 Study of New Edge Companies in India- Business Model, Future Growth Potential, Market Requirements, Disruptive Innovations.</li> <li>4.2 Government Schemes and subsidies for New Edge Start-ups.</li> </ul>	10
Total No of Lectures			48 (48 min)
Total No of Lectures for Evaluation			
<b>Total</b>	No of Lectures		57

Unit	Unit Title	Teaching methodology	Project (If any)	Со	Outcome expected- Conceptual understanding	
				Knowle	Knowledge / Skills / Attributes etc.	
				Course Outcome (CO)	Learning Outcome (LO)	
1	Entrepreneurial Perspective	Group Discussion, Presentation.	Interactive Sessions followed by feedback, Role Play for various types of entrepreneurs	It enables students to learn the basics of Entrepre neurship and entre preneuria l develop ment which will help them to provide vision for their own Start-up.	<ul> <li>Disciplinary knowledge</li> <li>Reflective Thinking</li> <li>Self- directed Learning</li> </ul>	25%
2	Business Opportunity Identification	Lecture, Group Discussion, Case Studies.	Group Discussion and Brain Storming sessions for generation of innovative ideas. Theory lectures for conceptual understanding.	Develop ment of interest and positive approach towards entrepren eurship and new start-ups.	<ul> <li>Critical thinking</li> <li>Problem Solving</li> </ul>	30%
3	Management of MSMEs and Sick Enterprises :	Lecture, Group Discussion, Case Studies.	Use of PPT for better understanding of various Schemes of MSME	Ability to collect relevant data and its analysis	<ul> <li>Analytical Reasoning</li> <li>Scientific Reasoning</li> <li>Reflective Thinking</li> </ul>	25%

## Teaching Methodology (Pedagogy for Course Delivery): -

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome expected- Conceptual understanding Knowledge / Skills / Attributes etc.		Weig htage of Mark s (%)
				Course Outcome (CO)	Learning Outcome (LO)	
				and interpreta tion.		
4	New Edge Start- ups in India	Discussion, Case Studies.	Arranging Sessions of experts from service industry (Guest lecture series), Presentations by students for self-learning.	Understa nding key aspects of success and failure of businesse s.	<ul> <li>Self- directed Learning</li> <li>Professional Skills</li> <li>Application Skills</li> </ul>	20%

Unit	Internal Evaluation	<b>External Evaluation</b>
Ι	Evaluation of the students on the basis of various criteria of assessment as	60 Marks Final Examination.
II	prescribed by college	
III		
IV		
Total =4	40 Marks	60 Marks

## Suggested Books:

Sr.	Title of the Book	Author/s	Publication	Place
No.				
1	Entrepreneurship Development	Poornima M.	Pearson, 2014.	Delhi
	and Small Business Enterprises	Charantimath		
2	Management of Small-Scale	Desai Vasant	Himalaya Publishing	Delhi
	Industries		House	
3	The Dynamics of	Desai Vasant	Himalaya Publishing	Delhi
	Entrepreneurial Development		House, 2015	
	and Management,			

SR NO	Торіс	Lectures (Available on Youtube / Swayam / MOOCS etc)	Films	Journals / Articles / Case studies
1	Entrepreneurial Perspective	Certificate course on Entrepreneurship by IIT Madras https://onlinecourses.nptel.ac.in/ noc21_mg70/preview		Journal of Business Perspective https://www.busine ssperspectives.org/
2	Business Opportunity Identification	Entrepreneurship Development by National Institute of Technical Teachers Training and Research, Chandigarh. https://onlinecourses.swayam2.a c.in/ntr21_ed08/preview		
3	Management of MSMEs and Sick Enterprises	MSME Rehabilitation by Indian Institute of Banking & Finance https://www.youtube.com/watc h?v=UR-n2ZB-yqw		
4	New Edge Start-ups in India	Understanding Incubation and Entrepreneurship by IIT Bombay https://onlinecourses.nptel.ac.in/ noc22_de08/preview		

## Suggested Web / E learning Resources:

Course Code:	Subject / Course: Supply Chain Management	Marks: 100			
B2-21/402		Credits: 3			
Course Objectiv	ves :				
1. To under	stand the basic concepts of Supply Chain Management				
2. To acqua	int the students with the various elements of a Supply Chain				
	3. To make the students aware of the concepts of Physical Distribution, Logistics and the integrative philosophy of Supply Chain Management.				
4. To explor	re & study the key operational aspects of a Supply Chain.				
<b>Course Outcom</b>	e:				
After completing	g the course, the student shall be able to				
CO1: Under	CO1: Understand the basic concepts of Supply Chain Management				
CO2: Know the various elements of a Supply Chain.					
-	in the concepts of Physical Distribution, Logistics and the integophy of Supply Chain Management.	grative			

**CO4:** Understand the key operational aspects of a Supply Chain.

Unit	Unit Title	Contents
Ι	Introduction to Supply Chain Management (SCM)	<ol> <li>1.1 Concept, Objectives and Functions of Supply Chain Management,</li> <li>1.2 Supply Chain Strategy,</li> <li>1.3 Global Supply Chain Management,</li> <li>1.4 Value Chain and Value Delivery Systems for SCM,</li> <li>1.5 Bull-Whip Effect.</li> <li>1.6 Concept, Importance and Objectives of Green Supply Chain Management.</li> </ol>
Π	Elements of a Supply Chain	<ul> <li>2.1 Procurement</li> <li>2.2 Warehousing</li> <li>2.3 Transportation</li> <li>2.4 Order Processing</li> <li>2.5 Materials Handling</li> <li>2.6 Facility</li> <li>2.7 Customer Service,</li> <li>2.8 Information System</li> <li>2.9 Reverse Logistics.</li> </ul>

Unit	Unit Title	Contents		
III	Logistics Management and IT in Supply Chain Management	<ul> <li>3.1 Concepts &amp; objectives of Logistics Management,</li> <li>3.2 Integrated Logistics Management, Logistics Planning and Strategy,</li> <li>3.3 Inventory Management and its Role in Customer Service.</li> <li>3.4 Information and Communication Technology in SCM, Role of IT in SCM,</li> <li>3.5 Current IT Trends in SCM, RFID, Bar Coding. Retail SCM, Problems and Prospects. (System Integration Concept)</li> <li>3.6 WMS and TMS.</li> </ul>		
IV	Key Operation Aspects in Supply Chain	<ul> <li>4.1 Supply Chain Network Design, Distribution Network in Supply Chains,</li> <li>4.2 Channel Design,</li> <li>4.3 Factors Influencing Design,</li> <li>4.4 Role and Importance of Distributors in SCM,</li> <li>4.5 Demand Forecasting</li> <li>4.5.1 Role of Human Resources in SCM.</li> <li>4.5.2 Issues in Workforce Management and Relationship Management with Suppliers, Customers and Employees,</li> <li>4.6 Linkage between HRM and SCM.</li> </ul>		
No of Lectures (48				
No of Lectures for Evaluation				
Total N	Total No of Lectures   5'			

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome expected- Conceptual understanding Knowledge / Skills / Attributes etc.		Weightage of Marks (%)
				Course Outcome (CO)	Learning Outcome (LO)	
1	Introduction to Supply Chain Management (SCM)	PPT, Discussion, Case study	-	Students will understand the basic concepts of	<ul> <li>Conceptual understanding, reflective skills</li> </ul>	25%

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome expected- Conceptual understanding Knowledge / Skills / Attributes etc.		Weightage of Marks (%)
				Course Outcome (CO)	Learning Outcome (LO)	
				Supply Chain Management		
2	Elements of a Supply Chain	PPT, Discussion, Video clips	-	Students will be able to understand the elements of SC.	<ul> <li>Conceptual skills, functions of each element, reflective learning</li> </ul>	25%
3	Logistics Management and IT in Supply Chain Management	PPT, Video clips, Discussion, Case study	_	Students will be able to decipher the integrative philosophy of SC	<ul> <li>Conceptual skills, , critical thinking, analytical skills, reflective learning</li> </ul>	25%
4	Key Operation Aspects in Supply Chain	PPT, Diagrammatic representation, Discussion	-	Students will be able to analyze the operational aspects of SC.	<ul> <li>Conceptual skills, critical thinking, analytical skills, reflective learning</li> </ul>	25%

Unit	<b>Evaluation Method</b>		Marks (1	Project /	
		Formative Assessment		Summative Assessment	Practical (If any)
		CCE I (20)	CCE II (20)	SEMESTER (50)	(50 marks)
Ι	Quiz	-			
II	Case Study	-			
III	Home Assignments	20			
IV	Descriptive Paper	-	20	60	

## Suggested Readings:

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
1.	Supply Chain Management	Shridhar Bhat	Himalaya		Mumbai
2.	Supply Chain Management	Chopra, Meindl and Kalra	Pearson		UK
3.	Supply Chain Management	V. Sople	Pearson		UK
4.	Logistics Management	Shridhar Bhat	Himalaya		Mumbai
5.	Designing and Managing the Supply Chain	David Simchi, Levi	Tata McGraw Hill		Mumbai
6.	Supply Chain Management for Global Competitiveness	B.S. Sahay	McMillan India		New Delhi

## Suggested Web / E-Learning Resources:

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
1.	Introduction to Supply Chain Management	https://www.youtube.com/wa tch?v=Mi1QBxVjZAw	-	https://www.pm.lth. se/fileadmin/_migra ted/content_uploads /ch_3.1_01.pdf
2.	Elements of a Supply Chain	https://www.youtube.com/wa tch?v=Nrl0CtS1m8Y	-	
3.	Logistics Management and IT in Supply Chain Management	http://www.nitttrc.edu.in/npte l/courses/video/110105095/L 44.html	-	
4.	Key Operation Aspects in Supply Chain	https://www.digimat.in/nptel/ courses/video/110106045/L0 1.html	-	

#### **Course Objectives:**

1. To identifying opportunities for creating values using business analytics.

2. To understanding the basic concept of data management.

3. To developing a thought process to think like a data scientist or business analyst.

4. To understand the application of business analysis in various domain.

#### **Course Outcome:**

After completing the Course, the student shall be able to:

**CO1:** Describe and analyze the basic concepts in business analytics.

**CO2:** Understand data management and handling of its quality.

**CO3:** Develop a thought process to think like a data scientist or business analyst.

**CO4:** Explain the application of business analytics in multiple business domains and scenarios.

Unit	Unit Title	Contents	No. of Lectures
Ι	Introduction to Business Analytics	<ol> <li>1.1 Introduction to Analytics.</li> <li>1.2 Principles of Business Analytics.</li> <li>1.3 Skills required for Business Analytics.</li> <li>1.4 Historical Overview of data analysis.</li> <li>1.5 Data Scientist vs. Data Engineer vs. Business Analyst</li> </ol>	10
II	Data	<ul> <li>2.1 Classification of Data.</li> <li>2.2 Sources of Organizational Data.</li> <li>2.3 Importance of Data Quality.</li> <li>2.4 Dealing with Missing or Incomplete Data.</li> </ul>	12
III	Data Driven Decision Making	<ul> <li>3.1 Introduction to Data Driven Decision Making Model.</li> <li>3.2 Cultural and Cross-Functional Barriers in Decision Making.</li> <li>3.3 Decision Making under Uncertainty.</li> <li>3.4 Types of Problems: Inventory Management, Capital Investment Analysis, Market Share Estimation, Sensitivity Analysis.</li> <li>3.5 Use of Data to Solve Business Problems: Marketing</li> </ul>	13

Unit	Unit Title	Contents	No. of Lectures
		Mix, Capital Budgeting, Portfolio Optimization	
IV	Application of Business Analysis	<ul> <li>4.1 Application of Business Analysis: Retail Analytics, Marketing Analytics, Financial Analytics, Healthcare Analytics, Web &amp; Social Media Analytics, Supply Chain Analytics.</li> <li>4.2 Role of Business Analytics.</li> <li>4.3 Future of Business Analytics.</li> </ul>	13
Total	No of Lecture	s for Teaching	48
Total	Total No. of Lectures for Evaluation		
Total			57

Unit	Unit Title	Suggestive teaching methodology	Project (If any)	Outcome expected- Conceptual understanding Knowledge/Skills/Attributes etc.		Weightage of Marks (%)
				СО	LO	-
Ι	Introduction to Business Analytics	Lecture - Demonstration Method & Group Discussion.	NA	To identifying opportunities for creating values using business analytics.	Reflective Thinking, Self-directed Learning	20%
Π	Data	Lecture - Demonstration Method, Peer Learning.	NA	To understanding the basic concept of data management.	Problem Solving, Critical thinking, Scientific Reasoning, Professional Skills, Lifelong learning	20%
III	Data Driven Decision Making	Peer Learning & Group Discussion.	NA	To developing a thought process to think like a data scientist or business analyst.	Problem Solving, Analytical Reasoning, Scientific Reasoning,	30%

Unit	Unit Title	Suggestive teaching methodology	Project (If any)	Outcome expected- Conceptual understanding Knowledge/Skills/Attributes etc.		Weightage of Marks (%)
				СО	LO	
					Employability, Application Skills	
IV	Application of Business Analysis	Group Discussion, PPT & Videos.	NA	To understand the application of business analysis in various domain.	Research related skills, Reflective Thinking, Problem Solving	30%

Unit	<b>Evaluation Method</b>		<b>Marks (100)</b>			
		Formative Assessment		Summative Assessment	Practical	
		CCE I (20)	CCE II (20)	SEMESTER (60)		
1	Test on Introduction to	Test	Assignment		NA	
	Business Analytics.					
2	Test on Data.	Test	Assignment		NA	
3	Test on Measure of	Test	Assignment		NA	
	Dispersion.		_			
4	Test on Data Driven Decision	Test	Assignment		NA	
	Making.		-			
5	Test on Application of	Test	Assignment		NA	
	Business Analysis.		-			

## Suggested Readings:

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
1.	An Introduction to Business Analytics	Ger Koole	Lulu.com	2019	New Delhi
2.	Essentials of Business Analytics: An Introduction to the methodology and its application	Bhimasankaram Pochiraju, Sridhar Seshadri	Springer	Latest	New Delhi

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
3.	The analytics revolution: how to improve your business by making analytics operational in the big data era	Bill Franks, Hoboken	Wiley	Latest	New Delhi
4.	Fundamentals of Business Analytics	R N Prasad, Seema Acharya	Wiley	2nd Edition	New Delhi
5.	Business Analysis with Microsoft Excel and Power BI	Conrad G. Carlberg	Pearson	5th edition	New Delhi

## Suggested Web / E-Learning Resources:

Sr. No.	Topic of the lectures	Lectures (Available on You tube / Swayam / MOOCS etc)	Films	Journals / Articles / Case Studies
1	Introduction to Business Analytics	https://www.edx.org/ https://in.udacity.com/		College e-library: https://sites.google.c om/mespune.in/mes
2	Data			garwarecollegeofco mmercelib/s-y-
3	Data Driven Decision Making			bba?authuser=0
4	Application of Business Analysis			

	rse Code: 21/404A	S	Subject / Course: International Business Management	Marks: 100 Credits: 3
Cours	e Objective	s:		
1.	To know the	e fundame	entals of International Business and International Tr	rade Theories.
	To understa Investments		le and various aspects of International Corporation	ns and Foreign
	To acquaint Global Fina		nt with the Foreign Exchange Rate System and the itutions.	functioning of
4.	To get fan Organizatio		th the functions and roles of various Internation	nal Economic
5.	To know tl WTO.	he structu	are and functions of WTO and analyze various	agreements of
Cours	e Outcome:	:		
After o	completing t	he course	, the student shall be able to	
CC	<b>D1:</b> Understa Theories		ndamentals of International Business and Internation	onal Trade
CC	<b>)2:</b> Understa Investme		le and various aspects of International Corporation	s and Foreign
CC	<b>)3:</b> Acquain Institutio		ign Exchange Rate System and functioning of Glo	oal Financial
CO	<b>)4:</b> Get fami Organiza		the functions and roles of various International Eco	onomic
CC	<b>)5:</b> Understa WTO.	and the str	ructure and functions of WTO and analyze various	agreements of
Unit	Unit T	itle	Contents	No. of Lectures

Unit	Unit Title	Contents	No. of Lectures
Ι	Introduction to International Business Management	<ul> <li>1.1. Meaning, Nature and Scope of International Business</li> <li>1.2. Globalization – Effects on Economy, Advantages and Challenges</li> <li>1.3. International Trade Theories and its applications- 1.3.1. Ricardo's Comparative Cost Advantage Theory</li> </ul>	9

Unit	Unit Title	Contents	No. of Lectures
		<ul><li>1.3.2. Heckscher Ohlin Theory,</li><li>1.3.3. Michael Porter's Diamond Model</li></ul>	
II	International Business Environment	<ul> <li>2.1. Environmental Analysis PESTLE and SWOC</li> <li>2.2. International Corporation – Meaning, Scope and Nature</li> <li>2.3. Role and Importance of Multinational Corporations in International Business</li> <li>2.4. Foreign Investment: FDI and FII – Meaning, Nature and its Role in Economic Development</li> <li>2.5. Cultural and Demographic Environment – Meaning and Importance in International Business;</li> <li>2.6. Methods of International Payments - SWIFT</li> </ul>	10
III	International Finance	<ul> <li>3.1. Meaning of Exchange Rate</li> <li>3.2. Determination of Exchange Rate – Fixed, flexible and managed float</li> <li>3.3. Concept of Spot Rate, Forward Rate and Futures</li> <li>3.4. Balance of Trade and Balance of Payment– Introduction, Concept and Importance</li> <li>3.5. Financial Techniques and Export Promotion Schemes</li> <li>3.6. World Bank - Objectives and Functions International Monetary Fund – Objectives and Functions, SDR - Concept</li> </ul>	10
IV	International Economic Zones andForeign Trade	<ul> <li>4.1. Intonational Trade Policy – Free and Protectionist</li> <li>4.2. Trade Barriers: Tariff and Non-Tariff Barriers,</li> <li>4.3. International Economic Zones European Union, OECD, OPEC, RCEP, BRICS, ASEAN, BIMSTEC, NAFTA</li> <li>4.4. India and Trade Agreement Asia Pacific Trade Agreements, ASEAN, BIMSTEC, SAFTA</li> <li>4.5. Composition and Direction of India's Foreign Trade since 2000</li> </ul>	10
V	Role of WTO in International Business	<ul> <li>5.1. Objectives and Functions of WTO</li> <li>5.2. Evolution of WTO</li> <li>5.3. Structure of WTO</li> <li>5.4. Agreements of WTO: 5.4.1 Trade Facilitation Agreement, 5.4.2 TRIPS</li> <li>5.4.3 TRIMS</li> </ul>	9

Unit	Unit Title	Contents	No. of Lectures
		<ul><li>5.4.4 GATS</li><li>5.4.5 Sanitary and Phytosanitary Measures Agreement or SPS</li></ul>	
No of	Lectures		48
No of	Lectures for Evalua	tion	09
Total	No of Lectures		57

Unit	Unit Title	Teaching Methodology	Project (If any)	Conceptual Knowled	Weightage of Marks (%)	
					utes etc.	
				Course	Learning	
				Outcome	Outcome	
				(CO)	(LO)	
1	International	Videos - Films		Understand	Disciplinary	20%
	Business	and		the	Knowledge	
	Management	Documentaries		fundamentals	Critical	
		Discussions,		of	Thinking	
		Debate		International		
				Business and		
				International		
				Trade		
				Theories.		
2	International	Discussion,		Understand	Values for life	20%
	Business	Group		the role and	and character	
	Environment	Presentations.		various	building	
		Videos, Case		aspects of	Application	
		studies,		International	skill	
		Documentaries		Corporations	Interdisciplinar	
		on role of		and Foreign	y knowledge	
		MNCs, Case		Investments	Moral and	
		Study			ethical	
		5			awareness	
3	International	Case studies,		Acquaint the	Problem	20%
	Finance	Article review		Foreign	Solving	
		and videos,		Exchange	Application	
		Case Study		Rate System	Skills Critical	
		5		and	Thinking	
				functioning	International	

Unit	Unit Title	Teaching Methodology	Project (If any)	Conceptual Knowled Attrib Course Outcome (CO)	e expected- understanding ge / Skills / utes etc. Learning Outcome (LO)	Weightage of Marks (%)
				of Global Financial Institutions.	awareness	
4	International Economic Zones and Foreign Trade	Case studies, Quiz, Discussion on trade policies, Debates, Case Study		Get familiar with the functions and role of various International Economic Organization s	Cooperation and Teamwork Application Skills Reflective Skills	20%
5	WTO and International Business	Case studies, Documentaries, Debates, Discussions, Quiz		Understand the structure and functions of WTO and analyze various agreements of WTO.	International awareness Critical thinking Research related skills Analytical ability	20%

Unit	<b>Evaluation Method</b>	Marks (100)			Project / Practical
		Formative Assessment			
		CCE I (20)	CCE II (20)	SEMESTER (60)	
Ι	MCQs / Quiz	10	-		NA
II	Home Assignment	10	-		NA
III	Caselet Solutions / Discussions	-	10	Descriptive Paper	NA
IV	Home Assignment	-	10		NA
V	Presentations / Group Discussion	-	-		NA

## Suggested Readings:

Sr. No.	Title of the book	Author	Publication
1.	International Economics	Salvatore D. L.	Wiley Publications, USA
2.	International Economics	D. M. Mathani	Macmillan Press Ltd. 1981, New Delhi
3.	International Economics	Paul Crugman	McGraw hill Companies, New Delhi
4.	International Economics	M. L. Jhingan	Vrinda Publications, New Delhi
5.	International Business	John Danial, Lee Rodebaugh, Danial Sullivian, Prashant Salwan	Pearson
6.	International Business	Fransis Cherunilam	McGraw hill, New Delhi
7.	Fundamentals of International Business	Czinkota, Ronkanen, Moffeatt	John Wiley & Sons Australia Ltd., Australia
8.	International Business Text and Cases	P. Subba Rao	Himalaya Publishing House, New Delhi
9.	International Business	K. Aswarhappa	McGraw Hill Companies, New Delhi

## Suggested Web/E-Learning Resources:

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
1.	Introduction to International Business	IIT Roorkee lecture https://youtu.be/wFd8EgVNIJE Certificate Course by IIT Roorkee: https://youtube.com/playlist?list= PLLy_2iUCG87AV6gOQl5- GtZJlfLoCBGHb International Business Course by Swayam:		

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
		https://youtu.be/dqH9SwPcXaY		
2.	International Business Environment	International Business Course by Swayam: https://youtu.be/dqH9SwPcXaY		_
3.	International Finance	IIT Roorkee lecture https://youtu.be/SenBNkcnx2w		_
4	International Economic Zones and Foreign Trade	IIT Roorkee lecture https://youtu.be/hVVobXyNliE		_
5	WTO and International Business	Export and Import Policies in India and WTO Implications https://youtu.be/fc_H2FQ6g68	Movie: Rise of the WTO https://youtu. be/1Xp75Egt vi8 Movie: The deceptive promise of free trade https://youtu.be/ DnW9ZQtI1_E	WTO Agreements https://www.wt o.org/english/t hewto_e/whati s_e/tif_e/agrm 1_e.htm

<b>Course Code:</b>	
B2-21/404B	

#### **Course Objectives:**

- 1. To familiarize the students with their rights and responsibilities as a consumer, the social framework of consumer rights and legal framework of protecting consumer rights.
- 2. To provide an understanding of the Malpractices in trade and the importance of Trademarking.
- 3. To understand the role of Consumer bodies in consumer protection, procedure for redressal of consumer complaints, and the role of different agencies in establishing product and service standards.
- 4. To understand the role of commercial and non-commercial organizations in Consumer protection affairs.

#### **Course Outcome:**

After completing the course, the student shall be able to

- **CO1:** Understand the concept of Consumer protection acts and legal framework of consumer rights
- **CO2:** Understand the importance of Trademarking and Unfair Trade Practices.
- CO3: Understand the role of Consumer Councils and Consumer Grievance Procedure.
- **CO4:** Understand the role of Industry and Non-Government organizations in Consumer Protection.

Unit	Unit Title	Contents
Ι	Consumer Protection Act and Market Structure.	<ol> <li>1.1 Consumer Protection Act: 1986 and 2019: Features and Aim of Consumer Protection Act.</li> <li>1.2 Consumer rights and UN Guidelines on consumer protection.</li> <li>1.3 Recent developments in Consumer Protection in India and across the Globe and their role in consumer protection.</li> <li>1.4 Concept of Consumer and Nature of markets: Liberalization and Globalization of markets with special reference to Indian Consumer Markets.</li> <li>1.5 Misleading Advertisements and sustainable consumption, National Consumer Helpline, Sustainable consumption.</li> </ol>

Unit	Unit Title	Contents
		<ol> <li>1.6 An introduction to International Organizations and Agreements.</li> <li>1.7 Globalization and its Consequences on the Market Structure.</li> </ol>
Π	Unfair Trade Practices and Regulatory Standards	<ul> <li>2.1 E-Commerce with reference to Indian Market, Concept of Price in Retail and Wholesale, Maximum Retail Price (MRP), Fair Price, Local and Domestic taxes, labeling and packaging along with relevant laws.</li> <li>2.2 Product Liabilities Including Tortious Liabilities.</li> <li>2.3 Consumer goods, defect in goods, spurious goods and services, Unfair trade practice, Restrictive trade practices.</li> <li>2.4 Voluntary and Mandatory standards; Role of BIS, Indian Standards Mark (ISI), Ag-mark, Hallmarking, Licensing and Surveillance; Role of International Standards: ISO an Overview</li> </ul>
III	Consumer Protection Bodies/ Councils and its Functions	<ul> <li>3.1 Advisory Bodies: Consumer Protection Councils at the Central, State and District Levels.</li> <li>3.2 Adjudicatory Bodies: District Forums, State Commissions, National Commission: Composition, Powers, and Jurisdiction (Pecuniary and Territorial),</li> <li>3.3 Grievances Complaints - Consumer Satisfaction/dissatisfaction and Alternatives available to consumer dissatisfaction.</li> <li>3.4 Who can file a complaint? Grounds of filing a complaint; Limitation period; Procedure for filing and hearing of a complaint; Relief/Remedy available; fake complaints; Offences and penalties.</li> </ul>
IV	Role of Industry and Non- commercial Organizations in Consumer Protection	<ul> <li>4.1 RBI and Banking Ombudsman</li> <li>4.2 IRDA and Insurance Ombudsman</li> <li>4.3 Telecommunication: TRAI</li> <li>4.4 Food Products: FSSAI</li> <li>4.5 Electricity Supply: Electricity Regulatory Commission</li> <li>4.6 Real Estate Regulatory Authority</li> <li>4.7 Medical Negligence and Education</li> <li>4.8 Role of Non-Government Organizations (NGOs) and Voluntary Consumer Organizations (VCOs); Citizens Charter.</li> <li>4.9 International Case Studies:</li> </ul>

Unit	Unit Title	Contents	
		<ul><li>4.9.1 Volkswagen Automobiles</li><li>4.9.2 Nestle Maggi</li><li>4.9.3 Johnson and Johnson</li></ul>	
No of	Lectures		48 (48 min)
No of	Lectures for Evaluation		09
Total	No of Lectures		57

				<b>A</b>		
Unit	Unit Title	Teaching methodology	Project (If any)	Outcome Conceptual Knowled Attrib	Weightage of Marks (%)	
				Course Outcome (CO)	Learning Outcome (LO)	
1	Consumer Protection Act and Market Structure.	Group Discussion & Quiz	What are the activities and Functions of CPA?	Understand the Fundamentals of Consumer movements and protection acts	<ul> <li>Awareness towards Rights and Responsibil ities of being a consumer.</li> <li>Understand the market structure and its components</li> </ul>	20%
2	Unfair Trade Practices and Regulatory Standards	Discussion, Group Presentations. Videos, Posters.	Presentations and Talks on Unfair Trade Practices and Importance of Regulatory Standards.	Understand the role of regulatory standards and how unfair trade practices are carried out.	<ul> <li>Awareness towards Unfair Trade Practices.</li> <li>Understand the market structure and regulatory standards.</li> </ul>	25%

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome Conceptual Knowled Attrib	Weightage of Marks (%)	
				Course Outcome (CO)	Learning Outcome (LO)	
3	Consumer Protection Bodies/ Councils and its Functions	Informative lectures, case studies and presentations.	Presentations and Talks on Consumer protection councils an and its limitations.	Understand the functions of Consumer Protection Councils.	Awareness towards Consumer Protection Councils and its functions.	30%
4	Role of Industry and Non- commercial Organizations in Consumer Protection	Discussion based on suggested readings, Informative Lecture, Role Play, Case Studies.	Presentations and talks on role of Industry and Non- Commercial organizations in Consumer protection. Develop a Case Study on the role of Industry and Non- Commercial Organizations.	Understand the Applications of Commercial and Non- Commercial Regulators	<ul> <li>Awareness towards Industry Regulatory and its functions.</li> <li>Awareness towards Non- Commercial Organizatio ns and its functions.</li> </ul>	25%

Unit	<b>Evaluation Method</b>		<b>Marks (100)</b>		Project / Practical (If any)
		Formative Assessment		Summative Assessment	r racucar (11 any)
		CCE I (20)	CCE II (20)	SEMESTER (60)	
Ι	Quiz and Discussions on Consumer Protection Act and Market Structure.	(20)	(20)		NA
II	Presentations on Unfair Trade Practices and Regulatory Standards				NA

Unit	<b>Evaluation Method</b>		Marks (	Project / Prostical (If any)	
		-	mative ssment	Summative Assessment	Practical (If any)
		CCE I	CCE II	SEMESTER	
		(20)	(20)	(60)	
III	MCQs/ Presentations on				NA
	Consumer Protection				
	Bodies/ Councils and its				
	Functions				
IV	Group Discussion on Role				NA
	of Industry and Non-				
	commercial Organizations				
	in Consumer Protection.				

## Suggested Readings:

Sr No	Name of the Book	Author	Publication	Edition	Place
1	Consumer Affairs	Khanna, Sri Ram, Savita Hanspal, Sheetal Kapoor and H.K. Awasthi	Universities Press	2007	New Delhi
2	Consumer Protection Law Provisions and Procedure.	Choudhary, Ram Naresh Prasad	Deep and Deep Publications Pvt Ltd	2005	New Delhi
3	Globalisation and Consumerism: Issues and Challenges	G. Ganesan and M. Sumathy	Regal Publications	2012	New Delhi
4	Consumer Protection in India: Issues and Concerns	Suresh Mishra and Sapna Chadda	IIPA	2012	New Delhi
5	Consumer is King	Rajyalakshmi Rao	Universal Law Company	2012	New Delhi
6	Consumer Right for Everyone	Girimaji, Pushpa	Penguin Books	2002	New Delhi
7	E-books :- www.consumereducation.in				

Sr No	Name of the Book	Author	Publication	Edition	Place
8	E-Books -Empowering Consumers				
9	ebook, www.consumeraffairs.nic.in)				

## Suggested Web/E-Learning Resources :

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
1	Consumer Protection Act and Market Structure	Courses CPI-101: Consumer Protection Legislation from Swayam   Class Central Consumer Buying Behaviour - Course (swayam2.ac.in)		Consumer Protection Judgments (CPJ) (Relevant cases reported in various issues)
2	Unfair Trade Practices and Regulatory Standards	CPI-101: Consumer Protection Legislation from Swayam   Class Central Consumer Buying Behaviour - Course (swayam2.ac.in)		Recent issues of magazines: International Journal on consumer law and practice, National Law School of India University, Bengaluru
3	Consumer Protection Bodies/ Councils and its Functions	CPI-101: Consumer Protection Legislation from Swayam   Class Central Consumer Buying Behaviour - Course (swayam2.ac.in)		Consumer Voice', Published by VOICE Society, New Delhi
4	Role of Industry and Non-commercial Organizations in	CPI-101: Consumer Protection Legislation from Swayam   Class Central		

Consumer Protection		
	Consumer Buying Behaviour	
	- Course (swayam2.ac.in)	

#### Websites:

www.ncdrc.nic.in

www.consumeraffairs.nic.in

www.iso.org

www.bis.org.in

www.consumereducation.in

www.consumervoice.in

www.fssai.gov.in

www.cercindia.org

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Course Code:	Subject / Course: Advertising and Promotion	Marks: 100
B2-21/405A	Management	Credits: 3+1

#### **Course Objectives :**

- 1. To understand the basic and fundamental concept of advertising
- 2. To understand how to measure the effectiveness of advertising.
- 3. To understand about advertising management and types of agencies.
- 4. To make the student aware about promotion techniques and to cultivate the knowledge regarding online advertising and various types.

#### **Course Outcome :**

After completing the Course, the student shall be able to

**CO1:** To develop knowledge and understanding of fundamental concept of advertising.

CO2: To understand the effectiveness of advertising techniques

**CO3:** To know about advertising management and types of agencies.

**CO4:** To understand the process of online advertising and its types.

Unit	Unit Title	Contents
Ι	Introduction to Advertising and its effectiveness.	<ul> <li>1.1 Advertising: Meaning, Features, Functions; Setting of Advertising objectives. Advertising Budget.</li> <li>1.2 Approaches of Advertising - DAGMAR (defining Advertising Goals for Measured Advertising Results), AIDA (Attention, Interest, Desire and Action), Advertising Role in the Marketing Process</li> <li>1.3 Legal Ethical and social Aspects of Advertising. Functions and types of advertising.</li> <li>1.4 Integrated Marketing communication. Brand management, Brand Image, Brand Equity and Brand Building. Ethics of advertising</li> </ul>
II	Elements of Advertising Media	<ul> <li>2.1 Advertising Media: Media Types &amp; its Evolution, Characteristics, Advantages, Disadvantages, Advertising agency, Brand manager, market research firms, Media, Type of agencies, Structure of an agency and its functions.</li> <li>2.2 Factors Affecting Media Choice. Media Planning, Budgeting; Evaluation- Methods, Media buying. Emerging medias and trends. The process of developing an Ad.</li> <li>2.3 Various classifications of Advertising: i) Primary Demand &amp;</li> </ul>

Unit	Unit Title	Contents		
		Selective Demand ii) Commercial & Non-commercia advertisements iii) Classify & Display advertisement Consumer & Business advertisements v) Cooperative advertisements	s iv)	
III	Advertising and its role in the society.	<ul> <li>3.1 Internet Advertising- Meaning, Components, Advantages, Limitations, Types of Internet Advertising, Advertising Appeals, Misleading and Deceptive advertisements.</li> <li>3.2 Advertising &amp; the Indian Economy: Impact of advertising on the Indian Economy. Social benefits of advertising; Impact of advertising on attitudes, behavior, norms, perceptions, and lifestyle.</li> <li>3.3 Advertising Research. Effectiveness of advertising- methods of measurement. Rationale of testing Opinion and Attitude Tests, Recognition, Recall.</li> </ul>		
IV	Essentials of Advertising.	<ul> <li>4.1 The major players in advertising, Formulation of Advertising, Placing of Advertising. Reasons For Have Advertising Campaigns.</li> <li>4.2 Organization Pattern, structure, and Functions of Advertising and Planning</li> <li>4.3 Criterion for selecting media vehicles: Reach, Freque GRPS, Cost efficiency, Cost per thousand, Cost per rest Waste Circulation, Pass-along rate (print).</li> <li>4.4 Assumptions about consumer behavior an advertiser Building of Advertising Programme-Message, Headl Logo, Illustration, Appeal, layout Campaign Planning Strategies. Production and execution of TVCs and print programme and programme and planning strategies.</li> </ul>	vertising yertising ency, rating, makes. ines, Copy, g. Creative	
No of	Lectures		48 (48 min)	
No of	(48 minNo of Lectures for Evaluation09			
Total	No of Lectures		57	

Unit	Unit Title	Teaching methodology	Project (If any)	Outcon Conceptual Knowledge /	Weightage of Marks (%)	
				Course Outcome (CO)	Learning Outcome (LO)	
1	Introduction to Advertising and its effectiveness	Group Discussion & Quiz	Study on Creative Advertisements and its impact.	Understand the Advertising elements and its effectiveness.	<ul> <li>Understand about the Advertising elements and its impact.</li> </ul>	20%
2	Elements of Advertising Media	Discussion, Group Presentations. Videos, Posters.	Presentations and Talks on Elements of Advertising Media	Understand the Elements of Advertising Media	<ul> <li>Understanding towards</li> <li>Elements of</li> <li>Advertising</li> <li>Media and its</li> <li>techniques.</li> </ul>	25%
3	Advertising and its role in the society.	Informative lectures, case studies and presentations.	Presentations and Talks on Advertising and its role in the society.	Understand the functions of Advertising and its role in the society.	<ul> <li>Understanding towards Advertising and its role in the society and its influence.</li> </ul>	30%
4	Essentials of Advertising.	Discussion based on suggested readings, Informative Lecture, Role Play, Case Studies.	Presentations and talks on Essentials of Advertising. Develop a Case Study on the role of Advertising.	Understand the Applications of Advertising campaigns and its effectiveness.	<ul> <li>Understand about Advertising campaigns and its effectiveness</li> </ul>	25%

Unit	<b>Evaluation Method</b>		Mark	Project /									
		Formative Assessment										Summative Assessment	Practical (If any)
		CCE I (20)	ССЕ II (20)	SEMESTER (60)									
Ι	Quiz and Discussions on Advertising and its effectiveness				NA								
II	Presentations on Elements of Advertising Media.				NA								
III	MCQs/ Presentations on Advertising and its role in the society.				NA								
IV	Group Discussion on Essentials of Advertising.				NA								

## Suggested Readings:

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
1.	Marketing management	Philip kotler , kellerjha-	Pearson Education	2019	New Delhi
2.	Advertising and Promotion.	Belch and Belch	Tata MC Graw Hill	2007	New Delhi
3.	Advertising Management	Rajeev batra and davidaaker	Pearson education	2009	New Delhi
4.	Sales Promotion	M.N.Mishra	Himalaya publishing house	2011	New Delhi
5.	Advertising and IMC (principles and practices)	William.D. Wells and sandra, pearson	education	2012	New Delhi
6.	Advertising Media Planning	Jack Z Scissors and Jim Surmanek	Crain Books	1976	New Delhi
7.	Advertising M.P.	Jack Z Scissors	McGraw Hill - 6 <sup>th</sup> Edition	1998	Mumbai
8.	Advertising Management: Concepts and Cases	Mahendra Mohan	Tata McGraw Hill Education	2012	Mumbai

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
9.	Advertising Management	David A. Aaker, John G. Myers, Rajeev Batra	Tata Mcgraw Hill – 5 <sup>th</sup> Edition	2019	Mumbai

## Suggested Web / E-Learning Recourses :

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
1.	Introduction to Advertising and its effectiveness.	Advertising - Course (swayam2.ac.in) Module 3 Lecture 1 : Introduction to Advertising - YouTube Free Online Course: Advertising from Swayam   Class Central		Advertising Articles (managementstudyguide.com) Advertising & Marketing Articles   Insider Intelligence (emarketer.com) Advertising: Articles, Research, & Case Studies on Advertising – HBS Working Knowledge
2.	Elements of Advertising Media	Advertising - Course (swayam2.ac.in) Module 3 Lecture 1 : Introduction to Advertising - YouTube Free Online Course: Advertising from Swayam   Class Central		Advertising Articles (managementstudyguide.com) Advertising & Marketing Articles   Insider Intelligence (emarketer.com) Advertising: Articles, Research, & Case Studies on Advertising – HBS Working Knowledge

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case studies
3	Advertising and its role in the society.	Advertising - Course (swayam2.ac.in) Module 3 Lecture 1 : Introduction to Advertising - YouTube Free Online Course: Advertising from Swayam   Class Central		Advertising Articles (managementstudyguide.com) Advertising & Marketing Articles   Insider Intelligence (emarketer.com) Advertising: Articles, Research, & Case Studies on Advertising – HBS Working Knowledge
4	Essentials of Advertising.	Advertising - Course (swayam2.ac.in) Module 3 Lecture 1 : Introduction to Advertising - YouTube Free Online Course: Advertising from Swayam   Class Central		Advertising Articles (managementstudyguide.com) Advertising & Marketing Articles   Insider Intelligence (emarketer.com) Advertising: Articles, Research, & Case Studies on Advertising – HBS Working Knowledge

### Websites:

www.ncdrc.nic.in	www.consumeraffairs.nic.in	www.iso.org
www.bis.org.in	www.consumereducation.in	www.consumervoice.in
www.fssai.gov.in	www.cercindia.or	

Course Code: B2-21/405B	Subject / Course: Business Taxation	Marks: 100 Credits: 3+1		
Course Objecti	ves:			
1. To study	Taxation Structure in India, Important definitions and Concept	s.		
2. To study	the heads of the income under Salary and House Property.			
•	3. To study the heads of the income under PGBP, Capital Gain, Income from Other Sources and Taxable Income.			
4. To study	Procedural part under Income Tax Act, 1961			
<b>Course Outcom</b>	ie:			
After completing	g the course, the student shall be able to			
CO1: Under	stand Taxation Structure in India, Important definitions and Co	oncepts.		
CO2: Comp	CO2: Compute the income under the heads of Salary and House Property.			
	ute the income under the heads of PGBP, Capital Gain and Inc Sources and Taxable Income.	ome from		
CO4: Under	stand the Procedural part under Income Tax Act, 1961			

Unit	Unit Title	Contents No Lecture	
Ι	Introduction to Income Tax act 1961.	<ul> <li>1.1 History of Income Tax in India</li> <li>1.2 Important Definitions and Concepts - Income, Person, Assessee, Assessment Year, Previous Year etc.,</li> <li>1.3 Residential Status of a Person.</li> <li>1.4 Incomes exempted under Section 10</li> </ul>	08
II	Heads of Income as per Income Tax 1961	<ul> <li>2.1 Income from Salary: Salient features, Meaning of salary, Allowances and tax Liability-Perquisites and their Valuation, Deduction from salary. (Theory and basic practical cases)</li> <li>2.2 Income from House Property: Basis of Chargeability-Annual Value- Self occupied, let out property and deemed to be let out property- Deductions allowed. (Theory and basic practical cases).</li> </ul>	18

Unit	Unit Title	Contents	No of
			Lectures
III	Computation of Total Taxable Income & Filing of Online ITR	<ul> <li>3.1 Profits and Gains of Business and Profession: Deductions expressly allowed and disallowed etc. (Theory and basic practical cases).</li> <li>3.2 Capital Gains: Chargeability- Meaning and concept of short term and long-term, Capital gains-permissible deductions (Only Theory).</li> <li>3.3 Income from Other Sources Chargeability- Meaning and important concept. (Theory and basic practical cases).</li> <li>3.4 Meaning and concept, Gross Total Income –</li> <li>3.5 Deduction U/S -80 and Tax Liability for</li> </ul>	12
IV	Recent Advancement in Income Tax	<ul> <li>respective Assessment Year.</li> <li>4.1 Various types of Assessment and Income Tax Returns,</li> <li>4.2 Tax Deducted at Source (TDS), Tax Collection at Source, Permanent Account Number (PAN) Advance payment of Tax</li> </ul>	10
No o	f Lectures		48 (48 min)
No of Lectures for Evaluation			09
Tota	l No of Lectures		57

Unit	Unit Title	Teaching methodology	Project (If any) 20 Marks	Outcome expected- Conceptual understanding Knowledge / Skills / Attributes etc.		Weightage of Marks (%)
				Course Outcome (CO)	Learning Outcome (LO)	
1	Introduction to Income Tax act 1961.	PPT, Video	-	Understand Taxation Structure in India, Important definitions and Concepts.	<ul> <li>Disciplinary Knowledge</li> </ul>	20
2	Heads of Income –	PPT, Group Discussion,		Computation of the income	Problem Solving	30

Unit	Unit Title	Teaching methodology	Project (If any) 20 Marks	Outcome expected- Conceptual understanding Knowledge / Skills / Attributes etc.		Weightage of Marks (%)
				Course Outcome (CO)	Learning Outcome (LO)	
	Salary and House Property	Videos,		under the heads of Salary and House Property.	<ul> <li>Application</li> <li>Skills</li> </ul>	
3	Heads of Income – PGBP and Income from Other Sources & Computation of Taxable Income	PPT, Group Discussion, Videos, Case Studies.	Computation of Income & Filing of Online Income Tax Return	Computation of the income under the heads of PGBP, Capital Gain, Income from Other Sources and Taxable Income.	<ul> <li>Decision Making Skills</li> <li>Problem Solving</li> </ul>	35
4	Procedural part under Income Tax Act, 1961	PPT, Group Discussion, Videos, Expert Talk.	Study of different ITR	Understand the Procedural part under Income Tax Act, 1961	<ul> <li>Decision Making Skills</li> <li>Professional Skills</li> </ul>	15

Unit	<b>Evaluation Method</b>	od Marks (100)		Project / Practical (If any)	
			mative ssment	Summative Assessment	r racucar (ir any)
		CCE I (20)	CCE II (20)	SEMESTER (60)	
Ι		MCQ	Written	(00)	NA
II			Exam		NA
III					NA
IV					NA

## **Reference Books** –

Sr No	Name of the Book	Author	Publication	Edition	Place
1	Taxmann's Students' Guide to Income Tax.	Dr. Vinod K Singhania and Dr. Monica Singhania	Taxmann Publication.		Delhi
2	Practical Approach to Income Tax	Girish Ahuja, Ravi Gupta	Wolters Kluwer India Private Limited		-
3	Income Tax Laws	V K Singhannia	Taxmann Publication		Delhi
4	Direct Tax Laws and Practice	Vinod Singhania	Taxmann Publication.		Delhi

### Suggested Web/E-learning Resources:

SR NO	Торіс	Lectures (Available on Youtube / Swayam / MOOCS etc)	Films	Journals / Articles / Case studies
1	Direct Tax Laws & Practice	https://youtu.be/LGsbRv4SZjU Swayam Online Course-Direct Tax Laws & Practice		
2	Direct Tax Laws & Practice	https://youtu.be/LGsbRv4SZjU		
3	Direct Tax Laws & Practice	https://youtu.be/LGsbRv4SZjU		
4	Direct Tax Laws & Practice	https://youtu.be/LGsbRv4SZjU		

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Course Code:	Subject / Course : Functions and Practices of HRM	Marks: 100
B2-21/405C		Credits: 3+1 = 4

#### **Course Objectives:**

- 1. To provide comprehensive knowledge of Human Resource Management Functions.
- 2. To explain the methods of Performance Appraisal, Training, Executive Development and Employee Compensation.
- 3. To acquire knowledge about various HR practices adopted by the organization.
- 4. To develop an understanding among the students regarding OD Programme and its interventions

### **Course Outcome:**

After completing the course, the student shall be able to

- CO1: Learn the importance of HRM functions in the business
- **CO2:** To make use of Methods Performance Appraisal, Training and Executive Development for overall development of the Organisation
- **CO3:** To make students understand how Employee Compensation and other Functions of HRM play a vital role in the Organisation
- **CO4:** To develop an understanding about how Workers Participation is an important aspect in an organization and various forms of WPM.

Unit	Unit Title	Contents	No. of Lectures
Ι	Introduction to HRM various Functions	<ul> <li>1.1 Introduction to HRM Functions,</li> <li>1.2 Performance Appraisal: Meaning, Definition, Purpose, Approaches, Process, Methods- Traditional and Modern Methods. Errors. Job Evaluation V/S Performance Appraisal. Job Specification</li> <li>1.3 Promotion, Demotion, Transfer and Separation.</li> <li>1.4 Training- Meaning, Definition, Purpose, Areas, Importance, Process, Methods; E- Training</li> <li>1.5 Executive Development - Meaning, Definition, Objectives, Process and methods, E-Development, Difference between</li> </ul>	11
		Training and Executive Development.	

Unit	Unit Title	Contents	No. of Lectures
II	Employee Compensation	<ul> <li>2.1 Employee Compensation: Meaning, Definition, Objectives,</li> <li>2.2 Employee Compensation Administration,</li> <li>2.3 Determinants of Employee Compensation, Methods, Fringe Benefits.</li> <li>2.4 Other Functions of HRM: Human Resource Accounting (HRA),</li> </ul>	15
III	Introduction to Workers Participation in Management	<ul> <li>3.1 Workers Participation in Management: Definitions,</li> <li>3.2 Objectives, Importance, Methods</li> <li>3.3 Workers participation in Management practices in India and abroad.</li> </ul>	10
IV	Organisational Development and Recent Trends	<ul> <li>4.1 Organisational Development: Concept and objectives of OD –</li> <li>4.2 Organisational development programme,</li> <li>4.3 Organizational Development process power, politics and ethics in OD –</li> <li>4.4 Organizational learning and organizational Development Interventions.</li> <li>4.5 OD Training and development</li> </ul>	12
Total	No. of Lectures		48
Evalı	uation Sessions		9

## **Teaching Methodology:**

Unit	Suggestive teaching	Practical	Outcome expected	Weightage
No	methodology		Conceptual understanding	of Marks
			Knowledge / Skills /	(%)
			Attributes etc.	
Ι	Lecture, Interactive teaching,	Students	Develop better	20%
	and role play	can	understanding of theoretical	
II	Students' activity of Searching	prepare	concepts by undergoing the	35%
	links about E-recruitment and	project on	project.	
	E- selection.	any topic		
III	Caselets on Group Dynamics,	which they		20%
	Conflict Management &	have learnt		
	Leadership	under this		
		subject.		
IV	Case Study, Video clips on			25%
	Cultural Diversity			

Unit	<b>Evaluation Method</b>		Marks (1	00)	Practical
		Formativ	e Assessment	Summative	based on
				Assessment	the topics
		CCE I	CCE II	SEMESTER (60)	covered in
		(20)	(20)		the course
Ι	Assignment and Quiz	MCQ	Assignment	MCQ 25%	
II	Assignment and Quiz	MCQ	Assignment	Short notes 35%	
III	PPTs	MCQ	Presentation	Long answers 40%	
IV	Discussions and	MCQ	Presentation		NA
	debates				

## Suggested Books:

Sr.	Title of the Book	Author/s	Publication	Place
No.				
1	Organisational Behaviour:	K. Aswathappa	Himalaya Publishing	Mumbai
	Text, Cases, Games		House	
2	Organisational Behaviour	Stephen P. Robbins	Pearson Education,	New Delhi
		Timothy A. Judge	Inc	
		NeharikaVohra		
3	Organisational Behaviour	S. S. Khanna	S. Chand & Company	New Delhi
			Ltd.	
4	Organisational Behaviour:	Suja R, Nair	Himalaya Publishing	Mumbai
	Text & Cases		House	
5	Organisational Behaviour	Jit S. Chandan	Vikas Publishing	New Delhi
			House Pvt. Ltd.	
6	Human Resources	L.M. Prasad	Sultan and Chand	New Delhi
	Management.		Publishing Company	
7	Human Resources	K. Ashwathappa –	Tata McGraw Hill	New Delhi
	Management.			

## Suggested Web/E-Learning Resources:

Sr. No.	Topic of the	Lectures (Available on Youtube / Swayam	Link	Journals / Articles / Case studies
	course	/ MOOCS etc.)		
1		Swayam Course - HRM	https://onlinecourses.sway	Online -
			am2.ac.in/cec21_mg06/pr	http://jhr.uwpress.org/
			eview	
2		Swayam Course –	https://onlinecourses.sway	Online -
		HRM for non-HR	am2.ac.in/cec20_mg20/pr	https://www.sciencedire
		people	eview	ct.com/journal/research
				-in-organizational-
				behavior

Course Code : B2-21/406A	Subject / Course: Digital Marketing	Marks: 100 Credits: 2+2
Course Objectives:		

1. To develop understanding Fundaments of Digital Marketing.

2. To know how to develop a Digital Marketing Plan.

3. To study the concept and various tools of Social Media Marketing.

4. To understand the Role of Digital Marketing in Business Decision Making.

### **Course Outcome :**

After completing the course, the student shall be able to

**CO1:** Fundament aspects of Digital Marketing.

**CO2:** Develop a Digital Marketing Plan.

CO3: Know various tools of Social Media Marketing and its utility in business.

CO4: Understand the Role of Digital Marketing in Business Decision Making.

Unit	Unit Title	Contents	No of Lectures
Ι	Fundaments of Digital Marketing	<ol> <li>1.1 Digital Marketing-Concept, Meaning, Advantages, Limitations and Process.</li> <li>1.2 Visibility-Meaning Increasing Visibility, Types and Examples.</li> <li>1.3 Concept of Engagement, Visitors Engagement, its Importance and examples of engagement.</li> <li>1.4 Bringing Targeted Traffic</li> <li>1.5 Inbound and outbound marketing</li> <li>1.6 Converting Traffic into Leads, Types of Conversion, Understanding Conversion Process</li> <li>1.7 Tools of Digital Marketing</li> </ol>	3
II	Developing Digital Marketing	<ul> <li>2.1 Creating initial digital marketing plan</li> <li>2.2 Target group analysis</li> <li>2.3 Creating virtual presence</li> <li>2.4 Website, Domains, Buying a Domain, Core Objective of Website and Flow, One Page Website.</li> <li>2.5 Essentials of good website and Strategic design of home page</li> <li>2.6 Optimization of Web sites, SEO tools and Web analytics.</li> </ul>	16

Unit	Unit Title	Contents	No of Lectures
III	Social Media Marketing	<ul> <li>3.1 Social Media Marketing-Meaning, Importance, Limitations and types.</li> <li>3.2 Digital Marketing Vs. Social Media Marketing.</li> <li>3.3 Social Media Marketing Tools- Facebook, Instagram, LinkedIn, Twitter, Google AdWords, E-Mail Marketing, Mobile App Marketing and YouTube.</li> </ul>	17
IV	Role of Digital4.1 Uunderstanding the importance of Digital Platforms & its impact on the performance of the organizations in complex & varied environment.Marketing in Business4.2 Use of Digital Marketing Analytics in decision making.Decision Making4.3 Creating Digital Marketing Campaign or Social Media Campaign.4.4 Developing the right keywords and hash-tag for the campaign.		12
Total No of Teaching Lectures			48
Total	No of Lectur	es for Evaluation	9

## **Teaching Methodology:**

Unit	Unit Title	Teaching methodology	Project	Outcome	expected	Weightage of Marks
		methodology	(If any)		nderstanding ls / Attributes etc	(%)
I	Fundaments of Digital Marketing	PPT, Videos.	NA	• To create the basic understanding of Digital Marketing.	<ul> <li>Disciplinary knowledge</li> <li>Critical thinking</li> </ul>	20%
II	Developing Digital Marketing Plan	Case study, Short film.	NA	• To study how to Develop Digital Marketing Plan	<ul> <li>Problem Solving</li> <li>Reflective Thinking</li> <li>Application Skills</li> <li>Employability</li> </ul>	30%
III	Social Media Marketing	Demonstratio n, Guest lecture.	Desk Research	• To study the concept and various tools of Social Media Marketing.	<ul> <li>Reflective Thinking</li> <li>Professional Skills</li> </ul>	30%

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome expected		Weightage of Marks
		methodology	(II ally)	Conceptual understanding Knowledge / Skills / Attributes etc		(%)
IV	Role of Digital Marketing in Business Decision Making	Case Study, PPT, Videos.	Report on Exposure or case study.	• To understand the Role of	<ul> <li>Critical thinking</li> <li>Information/Di gital Literacy</li> <li>Employability</li> <li>Decision Making Skills</li> </ul>	20%

### **Total Credits for Project- 02**

### **Project Guidelines**

- 1. The projects can be based on the field visit, demonstration, guest lecture, practical or desk research.
- 2. The visit can be taken to the advertising agency, media centers, production house etc.
- 3. Students can make the projects in a team (maximum 5 students in each team).
- 4. By the end of the semester students will have to submit the report to concerned subject teacher.
- 5. The learnings of the students will be evaluated by the subject teacher.
- 6. The viva of the students will be conducted by the end of the semester.
- 7. There will be two examiners for conducting the viva exam.
- 8. An internal examiner will be the concerned subject teacher and an external examiner can be the approved teacher of an autonomous of affiliating college/institute.
- 9. Out of 50 marks, 25 marks will be allocated to the project and 25 marks for the viva.

Unit Evaluation			Marks (100)		
	Method	Formative Assessment		Summative Assessment	Practical (If any) 1 Credit
		CCE I (20)	CCE II (20)	SEMESTER (60)	
Ι	MCQ	MCQ		MCQ / Written Examination	Nil
II	MCQ	MCQ	Assignment	MCQ / Written Examination	Nil
III	MCQ		Assignment	MCQ / Written Examination	Nil
IV	MCQ		Assignment	MCQ / Written Examination	Nil

### **Evaluation Method:**

# Suggested Readings:

Sr. No.	Title of the Book	Author/s	Publication	Place
1	Digital Branding	Daniel Rowles Kogan	Page	New Delhi / Mumbai
2	Digital Marketing	Dave Chaffey	Pearson	Pune / Mumbai
3	Marketing 4.0	Philip Kotler / Herman Kartajaya	Pearson	Pune / Mumbai
4	Digital Marketing Strategy	Simon Kingsnorth	Kogan Page	Mumbai
5	Digital Marketing	Simon Kingsnorth	Pearson	Mumbai

## Suggested Web / E-Learning Resources:

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Case Studies
1.	Fundaments of Digital Marketing	https://onlinecourses.swaya m2.ac.in/cec22_mg04/prev iew?user_email=sandeeprat hod40@gmail.com		https://www.digitalmar keter.com/digital- marketing/assets/pdf/ult imate-guide-to-digital- marketing.pdf
2.	Developing Digital Marketing Plan	https://onlinecourses.swaya m2.ac.in/cec22_mg01/prev iew?user_email=sandeeprat hod40@gmail.com		https://digitalfireflymar keting.com/wp- content/uploads/2017/0 2/Big-Book-of-Digital- Marketing.pdf
3.	Social Media Marketing			
4.	Role of Digital Marketing in Business Decision Making			

Course B2-21/-		Subject / Course: Financial Services	Marks: 100 Credits: 2+2=4					
Course Ol	Course Objectives:							
1. To S	tudy in de	tail financial services in India.						
2. To st	tudy & un	derstand working of Indian financial system.						
3. To n	nake the st	udents well acquainted regarding financial markets.						
4. To st	tudy the co	oncept of FinTech with real time project.						
Course O	utcome:							
After comp	oleting the	course, the student shall be able to						
		d the basic concepts of Indian Financial system & to t tructure of the nation.	ake an overview of					
		d the functioning of primary & secondary market & to anges in India.	study the role of					
<b>CO3:</b> Study & examine various financial services provided by various financial institutions in India.								
<b>CO4:</b>	Understan	d emerging trends in business finance	<b>CO4:</b> Understand emerging trends in business finance					

Unit	Unit Title	Contents	No of Lectures
Ι	Indian Financial system: an Overview	<ol> <li>1.1 Introduction to Indian Financial System- financial institutions, markets, financial instruments and financial services.</li> <li>1.2 Financial intermediaries in Financial System- Merchant Bankers, underwriters, depositors, Brokers, Sub brokers, bankers.</li> </ol>	12
II	Fundamentals of Financial Markets	<ul> <li>2.1 Primary Markets: Meaning, functions, Role in Economic Development.</li> <li>2.2 Secondary Markets: Meaning, functions, Role in Economic Development.</li> <li>2.3 Issue &amp; Management of IPOs</li> <li>2.4 Role of stock Exchanges in economic development. BSE, NSE. MCX, IEX etc.</li> <li>2.5 Money Market Instruments.</li> <li>2.6 Difference between Money Market &amp; Capital Market.</li> </ul>	14

Unit	Unit Title	Contents	No of Lectures
III	Derivatives & Commodity Market	<ul> <li>3.1 Derivatives- Meaning &amp; Definition, Importance.</li> <li>3.2 Future and Options- meaning, types, importance.</li> <li>3.3 basics of Future, Forward, Option contracts, Swaps, Hedging, Swap etc.</li> <li>3.4 Commodities, Multi Commodity Exchange of India Limited (MCX)- Functioning &amp; Importance.</li> <li>3.5 Exchange traded funds- Functioning &amp; Importance.</li> </ul>	12
IV	FinTech Project	4.1 Students need to prepare project on any new edge financial technology (FinTech) related company.	10
No of	Lectures		48 (48 min)
No of Lectures for Evaluation			09
Total	Total No of Lectures		

## **Teaching Methodology:**

<b></b>	-	-		
Unit	8	Innovative	<b>Tutorials /Project for 2 credit</b>	Expected Outcome
	Hours	methods to	– (If Applicable)	
	Theory +	be used		
	Tutorials /			
	Project /			
	Practical			
Ι	12 Hours	PPT, Video, Group	Guest lecture on Indian     Financial system	Understanding of Financial system of India.
		discussion,	• PPT	
II	14 Hours	PPT, Video, Group discussion	<ul> <li>Visit to BSE OR NSE</li> <li>Study of different types of Debt equity listed at stock market</li> <li>Comparative study of IPO launched in last 5 years</li> </ul>	Understanding of the functioning of Financial markets of India.
III	12 Hours	PPT, Video, Group discussion	<ul> <li>Different types of Mutual funds introduced in last 5 years</li> <li>Study of mutual funds on the basis of risk, return and investors preference Opening Demat account and live</li> </ul>	<ul> <li>Actual functioning of financial institution of India.</li> <li>Understanding new trends of financial market.</li> <li>Making students aware</li> </ul>

Unit	Teaching Hours Theory + Tutorials / Project / Practical	Innovative methods to be used	Tutorials /Project for 2 credit – (If Applicable)	Expected Outcome
			trading	about derivatives &
			• Virtual trading	commodity market.
IV	10 Hours	PPT, Video,	This will help the students to understand how the	
		Group	technology used in business.	
		discussion		

#### **Guidelines for Computer Training Courses**

2 credits for Project Report and evaluation will be based on Project and Viva for 50 marks.

#### **Objectives of Computer Enabling Activities:**

- 1. To familiarize Computer Applications used in particular FinTech and understanding jargons of that respective field.
- 2. To understand various concepts and steps relating to designing of computer technologies and its applications in various field.

#### **Project Guidelines for Students:**

Students can search information after learning through demo. Students will prepare project report based on data collected (Online or off-line). They will have to prepare requirement sheets of various industries and will analyse computer enabled activities. The students will study various difficulties faced and identify probable solutions for the same.

#### **Tentative Areas of Project**

- 1. Finacle by Infosys.
- 2. BaNCS by TCS.
- 3. Flexcube by Oracle.
- 4. Blockchain . ...
- 5. Artificial Intelligence. ...
- 6. Mobile Banking. ...
- 7. Customer Relationship Management (CRM) ...

- 8. Cyber security.
- **9.** IT report of Banking technologies on Future of Banking: Fintech firms and bigtech how the information is captured capturing value chain, providing services such as payments, checking etc.
- 10. **IT in banking sector Technologies** include Artificial Intelligence (AI), big data, robotic process automation (RPA), The Controller of Certifying Authorities, Institute for Development and Research in Banking Technology (IDRBT)
- 11. Certification Authority (CA) for digital signatures. Process of registration authorities (RA) negotiated dealing system (NDS), the electronic clearing service (ECS) and electronic funds transfer (EFT)
- 12. Customer-to-customer one-click payments, the consumer-to-business effortless digital banking system, password-free biometrics, new crypto currency opportunities, location administrations and offers, and conversational Interface

### Internal Evaluation External Evaluation

30 marks for project + 20 marks viva= 50 marks, 25% MCQ, 35% Short Notes,
40% Long Answers

Unit	Evaluation Method	<b>Marks (100)</b>			Project /
		Formative		Summative	Practical
		Assessment		Assessment	(If any)
		CCE I	CCE II	SEMESTER	
		(20)	(20)	(60)	
Ι	MCQ on Role and importance of				NA
	finance and business, Discuss/debate				
	on implications of finance on business				
	success,				
	Presentations on assessing financial				
	needs.				
II	Comparative analysis of various				NA
	sources of finance -Selecting a right				
	source of finance for different				
	businesses.				
	MCQ on various sources of finance.				
III	MCQ on determinants of capital				NA
	structure, Case study on over and under				
	capitalisation,				
	Designing on over and under capital				
	structure.				
IV	MCQ on Concepts, applications on				Project
1	Capital, Leasing, Mutual Fund,				
	Presentations on utility of venture				
	capital and leasing in business.				

## **Suggested Readings:**

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
1	Financial Management – Theory and Practice	Philip Kotler	Prasanna Chandra		New Delhi
2	Financial Management	I.M. Pandey	Vikas Publishing House Pvt. Ltd		New Delhi
3	Financial Management	Rajiv Srivastava , Anil Misra	Oxford – University Press		New Delhi
4	Financial Management	P.V. Kulkarni , B.G. Satyaprasad	Himalaya Publishing House		Mumbai
5	Fundamentals of Financial Management	James C. Van Horne , John M. Wachowicz	Prentice Hall of India Pvt. Ltd		New Delhi
6	Financial management Comprehensive Text Book with Case Studies	Ravi M. Kishore	Taxmann's		New Delhi
7	Financial management – Recent Trends in Practical Application	Chandra Hariharan Iyer	International Book House Pvt. Ltd.		Mumbai
8	Capital Markets and Financial Services	Srinivasan D.	Everest Publishing House		Delhi
9	The Indian financial System	Vasant Desai	Himalaya		Delhi
10	Financial Markets & Services	Financial Markets & Services	Himalaya		Delhi
11	Financial Services and Markets	Dr. S. Gurusamy	Thomson		Delhi
12	Financial Markets, Institutions, And Financial Services	Clifford Gomez	Online		
13	Financial Institutions & Markets	Bhole	Tata McGraw hill Education Pvt Ltd.		New Delhi.

Sr. No.	Title of the Book	Author/s	Publication	Edition	Place
14	Indian Financial System	M. Y. Khan	Tata McGraw hill Education Pvt Ltd.		New Delhi.

# Suggested Web/E-Learning Resources:

Sr. No.	Topic of the Lecture	Lectures (Available on Youtube / Swayam / MOOCS etc.)	Films	Journals / Articles / Casestudies
1.	Indian Financial system: an Overview	Introduction to Banking and Financial Markets by IIMB on Swayam. https://onlinecourses.swayam 2.ac.in/imb20_mg17/preview		<b>The Journal of</b> <b>Finance</b> Published by: Wiley for the American Finance Association
2.	Fundamentals of Financial Markets	Introduction to Investments by IIMB on Swayam. https://onlinecourses.swayam 2.ac.in/imb19_mg09/preview		
3.	Derivatives & Commodity Market	Commodity Derivatives and Risk Management by IIT Kharagpur https://onlinecourses.nptel.ac.i n/noc21_mg58/preview		
4.	FinTech Project			

Course	Code:
<b>B2-21</b>	/406C

### **Course Objectives:**

- 1. To explain the concept of Manpower Planning and Forecasting and its importance in industry.
- 2. To study the concept of Recruitment and Selection.
- 3. To introduce the concept of Employee Record Management and its significance.
- 4. To explain the concept of Human Resource Information System (HRIS) in detail.

### **Course Outcome:**

After completing the course, the student shall be able to:

- **CO1:** Understand the concept and importance of Manpower Planning and Forecasting in HR
- **CO2:** Acquire the knowledge of Recruitment and Selection in detail.
- **CO3:** Understand the concept and significance of Employee Record Management.
- **CO4:** Develop the understanding about application of Information system in HR by learning Human Resource Information System (HRIS).

Unit	Unit Title	Contents	No. of lectures
Ι	Manpower Planning and Forecasting	<ol> <li>Manpower Planning-Meaning, Definition, Need, Objectives, Importance</li> <li>Levels of Manpower planning, Short &amp; Long term Manpower planning</li> <li>Factors influencing estimation of Manpower</li> <li>Barriers to Manpower Planning</li> <li>Human Resource Research</li> <li>Succession Planning- Meaning, Need,</li> </ol>	12
		<ul> <li>1.0 Succession Flammig- Meaning, Need, Objective and Importance</li> <li>1.7 Retention of manpower</li> <li>1.8 Manpower Forecasting: Meaning, Need, Importance</li> <li>1.9 Process &amp; Techniques of Manpower Forecasting</li> </ul>	
II	Recruitment and Selection	<ul> <li>2.1 Recruitment: Meaning, Definition, Need and Importance</li> <li>2.2 Factors Affecting Recruitment</li> <li>2.3 Internal and External Sources of Recruitment and its Advantages and Disadvantages,</li> </ul>	12

Unit	Unit Title	Contents	No. of lectures
III	Employee Record Management	<ul> <li>2.4 Traditional and New Methods of Recruitment</li> <li>2.5 E-Recruitment &amp; Talent Acquisition, Talent Retention</li> <li>2.6 Difference between Recruitment and Talent Acquisition.</li> <li>2.7 Selection: Meaning, Definition, Process</li> <li>2.8 Difference between Recruitment and Selection</li> <li>3.1 Meaning, Definition, Essentials of a good Record</li> <li>3.2 Principles of Record Keeping</li> <li>3.3 Precautions in Maintaining Records</li> <li>3.4 Importance of Employee records</li> </ul>	11
IV	Human Resource Information System (HRIS) & Project	<ul> <li>3.5 Typesof Employee records</li> <li>4.1 HRIS- Introduction, Objectives &amp; Importance</li> <li>4.2 Components of HRIS</li> <li>4.3 Benefits &amp; Limitations of HRIS</li> <li>4.4 Dimensions of HRIS: Operational, Tactical &amp; Strategic</li> <li>4.5 Areas of applications of HRIS: Human Resource planning, Succession planning, Applicants recruitment &amp; tracking, Onboarding, Time tracking, Leave/ Absence Recording, Skill inventory, Medical history, Accident monitoring, Job analysis, Employee data base development, Training &amp; development, Performance management, Compensation &amp; Benefits, Payroll, Job evaluation, Salary survey, Compliance, Reports and analytics</li> </ul>	13
		Project on Computer based applications : Refer Project Guidelines* for details including tentative list of projects. Teachers should download the free demo modules/ youtube videos available on the internet and explain all (listed) computer applications to the students.	
	Lectures Lectures for Evaluation		48
	No of Lectures	011	09 57

#### **\*PROJECT GUIDELINES:**

List of Project topics (tentative):-	- Onboarding
People analytics tools.	- Time tracking
- Real-time performance management.	- Leave/ Absence Recording
- Biometric time tracking.	- Skill inventory
- Connected platforms in the workplace.	- Job analysis
- Harassment-reporting tools	- Employee data base development
- Compensation and Benefits	- Training & development
- Absence Management	- Performance management
- Workforce Modeling and Predictions	- Payroll
- Workforce Directory	- Salary survey
- HR Help Desk	- Compliance
- Human Resource planning	- Recruitment methods
- Succession planning,	- Record keeping methods
- Applicants recruitment & tracking	- HRIS inputs and outcome
- Role of Information System in	- Employee grievance
Recruitment	- Reference check
- Role of Information System in Record	
management	

Students can work on the project individually or in a group (maximum 4 students). Any 4 topics can be selected from the list.

- 2. Objectives of Project:
  - (a) To familiarize Computer Applications used in particular department and understanding jargons of the respective field.
  - (b) To understand the inputs required in the designing of computer technologies and its applications in various field.
  - (c) To understand the utility, advantages and limitations of selected computer applications.
- 3. Students will prepare project report based on data collected (Online or off- line).
- 4. By the end of the semester students will have to submit the report to concerned subject teacher.
- 5. The viva of the students will be conducted by the end of the semester.
- 6. There will be two examiners for conducting the viva exam.
- 7. An internal examiner will be the concerned subject teacher and an external examiner can be the approved teacher of an autonomous or affiliating college/institute.
- 8. Out of 50 marks, 30 marks will be allocated to the project and 20 marks for the viva.

# **Teaching Methodology :**

Unit	Unit Title	Teaching	Project		expected-	Weightage of Marks
		Methodology	(if any)		Conceptual understanding Knowledge / Skills /	
					Attributes etc.	
				Course	Learning	
				Outcome	Outcome (LO)	
				(CO)		
1	Manpower	Interactive	Project	Understand the	Conceptual	25%
	Planning	lecture, Case	(on any	concept and	understanding	
	and	study,	5 topics	importance of	Synthesis	
	Forecasting	Presentatio ns	from	Manpower	learning	
			syllabus)	Planning and	Logical	
				Forecasting in	thinking	
				HR	Reasoning	
					skills	
2	Recruitment	Lecture,		Acquire the	Develop	25%
	and	Group		knowledge of	critical	
	Selection	discussion,		Recruitment	thinking skills	
		Situational		and Selection	Develop the	
		analysis,		in detail.	capability to	
		Presentations,			use idea and	
		Guest lecture			information	/
3	Employee	Interactive		Understand the	Disseminate	20%
	Record	lecture,		concept and	up-to- date	
	Management			significance of	knowledge	
		Brain storming		Employee	Decision	
		sessions		Record	making skills	
		<b>•</b>		Management	<b>D</b> ' ' '	2004
4	Human	Lecture,		Develop the	Disseminate	30%
	Resource	Presentatio n,		understanding	up-to-date	
	Information	Guest lecture,		about	knowledge	
	System	Video, Project		application of	Conceptual	
	(HRIS) &	work		Information	understanding	
	Project			system in HR	Practical	
				by learning	implementation	
				HRIS.	Application of	
					concepts	
				l		

Unit	Internal Evaluation (50 Marks)	External Evaluation (50 Marks)
Ι		25% MCQ
II		
III	Project -30 Marks & Viva – 20 Marks	35% Short notes
IV		
		40% Long answers

## **Suggested Readings:**

Sr. No.	Name of the Book	Author	Publication
1	Human Resource Management	L. M. Prasad	Sultan Chand & Company Ltd., New Delhi
2	Human Resource Management	K. Ashwathappa	Tata McGraw Hill, New Delhi
3	Personnel Management	C. B. Mamoria	Himalaya Publishing House, Mumbai
4	Personnel & Human Resource Management	A.M. Sharma	Himalaya Publishing House, Mumbai
5	Human Resource Management	S. S. Khanka	Sultan Chand & Company Ltd., New Delhi
6	Personnel Management (Text & Cases)	C. B. Mamoria, V. S. P. Rao	Himalaya Publishing House, Mumbai
7	Personnel & Human Resource Management	P. Subba Rao	Himalaya Publishing House, Mumbai
8	Human Resource Management	Garry Dessler, Biju Varkkey	Pearson, New Delhi
9	Strategic Human Resource Management	Rajeesh Viswanathan	Himalaya Publishing House, Mumbai

## Suggested Web/E-Learning Resources:

SR NO	Торіс	Lectures (Available on Youtube / Swayam / MOOCS etc)	Films / Links	Journals / Articles / Case studies
1	Manpower Planning and Forecasting	Swayam Course - HRM https://onlinecourses.sw ayam2.ac.in/cec21_mg 06/preview	https://onlinecourses.s w ayam2.ac.in/cec21_mg 06/preview	Online - http://jhr.uwpres s.org/
2	Recruitment and Selection	Swayam Course – HRM https://www.youtube.com/ watch?v=o2SiQ2EBrs8 NPTEL HRD Lecture	https://onlinecourses.s w ayam2.ac.in/cec21_mg 06/preview	-

MES Garware College of Commerce (Autonomous); Handbook of Autonomy

SR NO	Торіс	Lectures (Available on Youtube / Swayam / MOOCS etc)	Films / Links	Journals / Articles / Case studies
3	Employee	-	https://www.egyankos	-
	Record		h.ac.in/bitstream/1234	
	Management		56789/14911/1/Unit-	
	_		11.pdf	
4	Human	-	https://www.egyankos	https://www.scie
	Resource		h.ac.in/bitstream/1234	ncedirect.com/sc
	Information		56789/6657/1/Unit-	ience/article/abs/
	System		16.pdf	pii/S037872060
	(HRIS)		https://www.egyankos	6001157
	&		h.ac.in/bitstream/1234	
	Project		56789/14911/1/Unit-	
			11.pdf	

•

### **Course Objectives:**

- 1. To explain the basic concepts of Yoga and its components.
- 2. To make the students aware of the benefits of Yoga and its relation to Personality Development
- 3. To make the students understand the effect of Yoga on health and wellness
- 4. To demonstrate the various postures and breathing exercises to the students
- 5. To increase awareness of Yoga and enhance the skills of students.

### **Course Outcome:**

After completing the course, the student shall be able to

- **CO1:** Understand the basic concepts of Yoga and its components
- **CO2:** Know the effect of Yoga on Personality Development
- CO3: Relate between Yoga and health
- **CO4:** Demonstrate the basic postures and breathing exercises.
- CO5: Show awareness about Yoga and enhancement of their skills

Unit	Unit Title	Contents	No of Lectures
Ι	Introduction to Yoga	<ul><li>1.1 Concept, definition, benefits of Yoga</li><li>1.2 Yoga and personality development</li></ul>	3
II	Yoga and health	<ul><li>2.1 Concept of disease, Pancha Kosha (5 layers)</li><li>2.2 Yoga for Stress management</li></ul>	3
III	Ashtanga Yoga (the eight limbs of Yoga)	<ul> <li>3.1 Yama</li> <li>3.2 Niyama</li> <li>3.3 Asana</li> <li>3.4 Pranayama</li> <li>3.5 Pratyahara</li> <li>3.6 Dharana</li> <li>3.7 Dhyana</li> <li>3.8 Samadhi</li> </ul>	2

Unit	Unit Title	Contents	No of Lectures
IV	Meditation- Theory	<ul><li>4.1 What is meditation?</li><li>4.2 Benefits of Meditation</li><li>4.3 Pre-requisites for practicing Meditation</li><li>4.4 Technique of Meditation</li></ul>	3
V	Diet (Yukta Ahara)	<ul><li>5.1 What is a balanced diet?</li><li>5.2 Importance of a balanced diet</li><li>5.3 Lifestyle and diet related illness</li></ul>	3
VI	Practical	<ul> <li>6.1 Loosening exercises</li> <li>6.2 Standing Postures</li> <li>6.3 Sitting Postures</li> <li>6.4 Prone postures</li> <li>6.5 Supine Postures</li> <li>6.6 Suryanamaskar</li> <li>6.7 Breathing exercises</li> <li>6.8 Pranayamas and Mudras</li> <li>6.9 Meditation- Practice</li> </ul>	16
Total No of Lectures			

## **Teaching Methodology:**

Unit	Unit Title	Teaching methodology	Project (If any)	Outcome expected Conceptual understanding Knowledge / Skills / Attributes etc	Weightage of Marks (%)
Ι	Introduction to Yoga	Presentations, Lectures	NA	The student shall be able to understand the basic concept of Yoga	5%
II	Yoga and health	Presentation Lectures Discussion	NA	Students will be able to know the effect of Yoga on health	10%
III	Ashtanga Yoga (the eight limbs of Yoga)	Presentations Lectures Discussion	NA	It will able to build knowledge of Ashtanga Yoga	10%
IV	Meditation- Theory	Presentations, Lectures Discussions	NA	Students will be able to understand the positive effects of meditation and technique to practice it.	15%

Unit	Unit Title	Teaching	Project	Outcome expected	Weightage
		methodology	(If any)	Conceptual understanding	of Marks
				Knowledge / Skills /	(%)
				Attributes etc	
V	Diet (Yukta	Presentations,	NA	It will help the students to	10%
	Ahara)	Lectures		understand the importance of	
		Discussions		a balanced diet	
VI	Practical	Demonstration	NA	Students will be able to	50%
		and		understand the basic postures	
		explanation		of Yoga and its technique	

Unit	<b>Evaluation Method</b>	Marks (5	Project /	
		Formative Assessment	Summative Assessment	Practical (If any) 2 Credit
		Internal	SEMESTER	
All	MCQ Test	25	25	
units	Practical Demonstration	25	25	

### **Suggested Readings:**

- 1. Hathyog Pradipika
- 2. Patanjali Yog Pradeep
- 3. Asana Pranyama Mudra Bandh by Swami Satyanand Saraswati, Yoga Publication Trust, Munger Bihar
- 4. Certification of Yoga Professionals Guide Book Level One